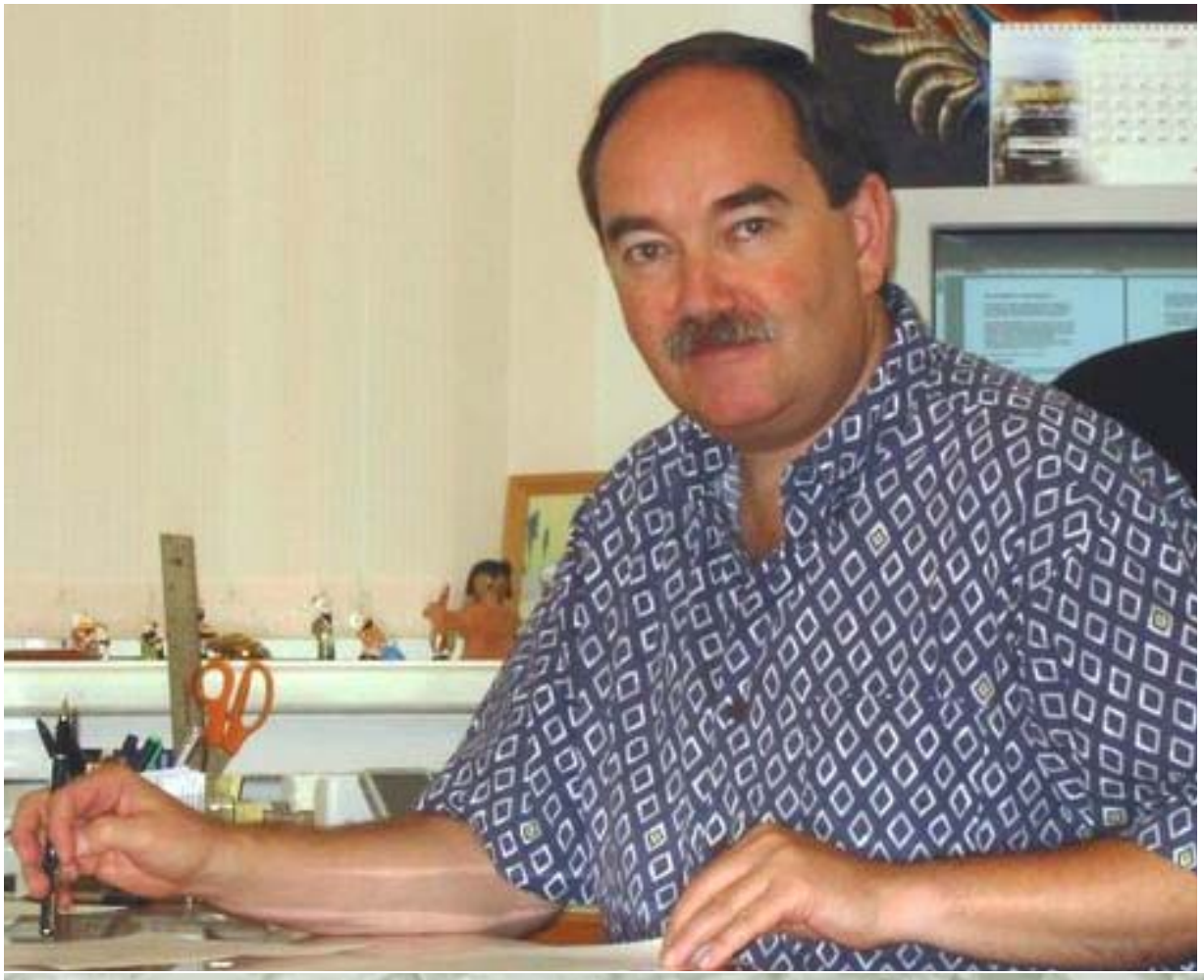
ANNUAL REPORT 2002

Joint Development Associates International





It had been a long desire of our staff to assist people in Afghanistan, but the way from Uzbekistan was closed. Little did we realize how the tragic events of September 11, 2001 would change our operations, opening the border across the mighty Amu Darya crossing the little used “Freedom Bridge”. In less than a month, we were completely mobilized and starting program activity to aid the hundreds of thousands of refugees returning from Pakistan and Iran.

It was an incredible sight, as well as a once in a lifetime experience, to meet these people first-hand and hear story after story of how they are excited about the new opportunity to rebuild their lives, communities and nation.

Message From the Founder/CEO

Rebuilding a nation after more than two decades of internal and external warfare is not an easy task and by the year end, we also learned how quickly the International community can change priorities and move to other world interests.

As development workers, we know that transformational development is hard and often laborious work. Like our work in Uzbekistan, we are committed to “staying the course” and work for the long term, impacting as many lives as we can to help people become empowered to rebuild their lives and their nations.

Robert C. Hedlund
Founder/CEO













We began by establishing a logistics office in Termez, Uzbekistan near the border and an operations office in Mazar-i-Sharif, Afghanistan. After receiving official registration from the Afghan government, we have participated in a wide range of activities; each designed and executed to assist that nation in reestablishing itself after two decades of conflict .

"Let us touch the dying, the poor, the lonely and the unwanted according to the graces we have received and let us not be ashamed or slow to do the humble work."

Mother Theresa



A F G H A N I S T A N

Left with her two daughters and her two boys, ages 8 to [redacted] and her parents, [redacted] now struggles for life and survival.

She lost her husband more than eight and a half years ago. He was killed in factional fighting which had been going on for more than 20 years. Her father was disabled 16 years ago when he fought with the Mujahadeen as part of the government forces. Living in Ghaqtipa, part of Char Bolak district, one of the most needy districts in Afghanistan [redacted] made her family living by weaving carpets to sell in Mazar-i-Sharif.

[redacted] represents one of millions in Afghanistan who have suffered from war and drought. As a widow, she qualified for our distribution to the most vulnerable populations in Char Bolak district. With 50 kilos of wheat, 50 kilos of beans, 12 liters of oil, 9.2 kilos of sugar, and 4 pairs of shoes, she and her family can eat this food and wear the shoes, or they can sell some of their portion to purchase other food items.

A three-month free food distribution gave her opportunity to stay home allowing her to start a new business making dresses for women in her village.

Transformational Development is about being a catalyst to assist individuals, families, and communities learn to help themselves.









Food distribution enabled more than 20,000 families to have a new start at life. More than 60% of all our distributions were for families that just returned from years of refugee status.

As an implementing partner with the UN World Food Program (UNWFP) and with Food for the Hungry International (FHI), food, clothing, and shelter were provided to over 176,000 people returning to their villages from refugee camps in Pakistan and Iran and internally displaced persons camps throughout Afghanistan. The number of returning refugees and their rate of return greatly exceeded UN estimates and placed a great strain on available resources. Our national staff assessed needs, set up distribution centers, and conducted distributions in cooperation with local village leaders.

"One out of every 4 children in Afghanistan die before they reach 5 years."

UNICEF







As winter approached, grants from Northwest Medical Teams International and UNWFP allowed us to provide a second food distribution to the most vulnerable families in the region. Three remote, isolated villages were targeted and over 6,000 families received a three-month ration of staples – rice, beans, oil, and tea.

Twelve containers of donated clothing, shoes, and blankets were received and distributed to returning refugees.

After concluding the initial free food distribution, the JDA/FHI partnership began implementation of a Food for Asset Creation (Food AC) program in two districts in the provinces of Balkh and Jowzjan. Food was donated by the UNWFP and was distributed to needy villagers in return for work on rehabilitation projects. Under this program, 15,900 families received food and 15,000 men were employed on a rotating basis for rehabilitating 476 km. of roads and 398 km. of irrigation canals. They also dug 187 shallow community wells and manufactured 4.3 million bricks for school renovation.

"The highest Maternal Mortality Ratio to be documented anywhere in the world, 26 per cent of neonatal deaths are due to neonatal tetanus in Afghanistan."

UNICEF









Following the Food AC program, we began several community development projects. One new school has been completed, with three more under construction, using internal funds and grants from International Organization for Migration and GOAL Ireland. When completed in 2003, these schools will provide classrooms for over 3000 students. Each school is provided with culturally appropriate latrines and a well to meet sanitation and water needs.

Private funding has allowed us to improve a number of the hand-dug wells completed by the Food AC program. Each well is being lined with concrete rings, and the surface at the wellhead is provided with a sanitary seal and concrete slab, as well as a hand pump. The improved wells will supply clean water to over 1500 families in 35 villages.

In partnership with Habitat for Humanity, JDA has helped in the construction and reconstruction of over 200 houses in a very remote village.

Without our help, many of the returning population said they were ready to leave the village because they could not survive the winter.





Concrete rings for well construction



Looking Ahead

Assistance in reconstruction efforts in northern Afghanistan will focus on continued construction of community water wells, schools, and infrastructure.

A well-trained, dedicated national staff is eager to help their country achieve stability through technical, financial, and educational support. Our operations office in Mazar-i-Sharif and and the logistics office in Termez are home to thirty-five Afghan staff, who regularly interact with our national staff in Uzbekistan.

Depending on funding, we will expand our operations to include more community rehabilitation programs in other districts within Balkh and Jowzjan provinces.









The year 2002 marked our 10th year of work in Uzbekistan. We have seen many changes in that time, but none more striking than the maturation of our national staff, as they have assumed much of the responsibility for day to day operations and project development.

Emphasis continues to shift from relief efforts to community development and income generation opportunities.

Each of our regional offices has a highly competent staff of national workers capable of identifying needs and opportunities, planning effective interventions, and managing the projects, a prime goal as we move forward in transformational development.

Heart Surgeries

Four young children with congenital heart problems, along with their families, were taken to the United States for corrective surgery. Three had catheter procedures that will have to be redone as the children grow older; one had a faulty valve replaced. The bulk of the expenses, including the surgeon's fees were borne by the Deborah Heart & Lung Hospital in New Jersey.

Clothing Distribution

Eight containers of donated clothing were received and warehoused in Tashkent, Jizzak, Nukus, and Termez. Our national staff and local organizations distributed the clothing to orphanages, hospitals, internats (foster care institutions), and needy families. Strict eligibility guidelines are followed and individual distribution by JDA staff is done to assure that the clothing reaches those who need it most.

"It's not how much we give but how much love we put into giving."

Mother Teresa





Poverty Alleviation

Our poultry growing project in southern Uzbekistan continued to expand its operations. A hatchery was opened, along with facilities for our own breeding flock. New and improved processing facilities were constructed and placed in operation. Over 120 grower-families in twelve villages are participating in the project. In addition to supplying our own growers with chicks, we now provide chicks to other similar projects in the region. A vitamin pre-mix laboratory was established in Samarkand to provide feed supplement in support of the projects. The major constraint to a sustainable operation remains the uncertainty of local availability of soy meal for feed. We planted a small field in Karakalpakstan to produce seed that will be used to plant soy beans on private tracts of land. In this way, we hope to gradually decrease our dependence on open market purchases.

A second poultry project was initiated in Tashkent with twenty grower-families. Lack of funding caused us to suspend operations.





Feed Mill



Mayrom lives in an apartment with her two children. Her husband, an alcoholic, left her a year ago.

Without a source of income, she applied and waited a year for an opening in our poultry program.

Raising chickens in her apartment is a messy job, but she is thankful to have the opportunity to earn a living. She cares for her 40 chicks for the 45-day cycle it takes for them to mature, as if they were her own children.

She makes an initial investment, approximately $10, to enter the program.

Our staff give her the training and supplies she needs. The income from her work will be enough to feed and clothe her family. She is one of a growing number of families, living in apartments, participating in the program. Without land for growing fruits and vegetables, single mothers living in apartments can often be at high risk. Our program is continually looking for segments of society that can benefit from a simple opportunity that will allow them to work and obtain the basic necessities for their families. There are more than 1,000 families waiting to get into our program.

"Of the world's 6 billion people,… 1.2 billon live on less than $1 a day."

UN World Summit for Social Development

"In Uzbekistan, the average monthly income is approximately $15."







Solar Water Disinfection

SODIS is a project for using solar energy to produce clean water, efficiently and inexpensively. Our staff in Kokand has successfully applied Swiss technology and has been designated as the clearinghouse for technology transfer throughout Central Asia. Their national staff has a very effective, interactive education program that introduces the technology to families through their school-age children. Government support for the project has been strong.

Public Institutions

In Karakalpakstan, repairs and improvements were made at a number of internats (foster care institutions). The children received clothing and school supplies. We continue the on-going renovations to the shared facilities for the Krantau leprosy community.

Community Education

We turned over active management of the CEBIS Jizzak to a local organization early in the year and ceased financial support at mid-year. This marks our first successful exit from a development project that will be sustained by local initiative.

Our community health education efforts which include trainings in basic hygiene and sanitation, proper nutrition, drug and alcohol abuse, and protection against sexually transmitted disease remain an integral part of our community development and micro-finance efforts.

Micro-Finance

Our micro-finance program focused on the area of Karakalpakstan adjacent to the Aral Sea. Over forty new family businesses were started in the Muynak area. These businesses included retail sales, dressmaking, weaving, and production of blackboard chalk.








Looking Ahead

We have received European Union funds through a sub-contract from German Agro Action, an organization working in western Uzbekistan. These funds will permit us to complete another 300 community wells throughout the drought-stricken region around the Aral Sea.

Our micro-finance program will be expanded to the region around Karnap in central Uzbekistan. A range management project for karakal sheep habitat will also be undertaken in the Karnap area, if funding is successful. This will be a joint project with the University of California-Davis. We will continue to expand our community development outreach to the blind in Nukus and introduce them to ways to develop income generation and to empower them to help themselves.

"In the central and northern parts of Karakalpakstan, over 80% of households spend almost their total income on food."

World Bank







Joint Development Associates International Annual Report 2002

Joint Development Associates International
Consolidated Financial Statement [1]

For Calendar Year Ending December 31, 2002
(All figures in U.S. Dollars)

SUPPORT AND REVENUE

OPERATIONAL SUPPORT AND REVENUE	
Cash contributions	607,627
Contributed services	364,253
Fee revenue (volunteer fees and services)	63,751
Sales and other revenue	5,160
TOTAL SUPPORT & REVENUE	**1,040,791**

Notes:

1. Combined entities include JDA International Inc. (US), JDA International (UK) Ltd., JDA International (Uzbekistan), JDA International (Afghanistan)

Not included in the Financial Report 2 and 3 below :

2. Five thousand tons of food items valued at $750,000 were distributed to 20,000 families in several districts in Afghanistan under the following projects: Free Food distribution, Food For Asset Creation, and Winterization Programs.

3. JDA conducted significant activities distributing clothes, shoes and blankets in Karakalpakstan, Uzbekistan, and Afghanistan. Eighteen containers were received, valued at more than $1,700,000, and delivered to the disabled, orphans, widows, returning refugees, and the elderly. Approximately 200,000 people benefitted from the distribution.

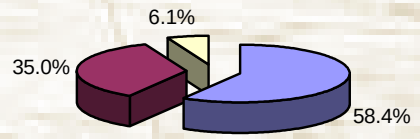
EXPENSES

PROGRAM SERVICES	
Humanitarian Aid/Reconstruction	
Cash operating expenses	94,634
Staff support payments	182,020
Contributed goods	189,171
Contributed services	255,034
Total Humanitarian Aid/Reconstr.	**720,859**
MicroFinance/Income Generation	
Cash operating expenses	122,135
Staff support payments	16,404
Contributed services	80,505
Total MicroFinance	**219,044**
Total Program Services	**939,903**
SUPPORTING SERVICES	
General and Administrative	
Cash operating expenses	18,764
Staff support payments	18,733
Total General and Administrative	**37,497**
Total Supporting Services	**37,497**
TOTAL EXPENSES	**977,400**

Support and Revenue

Cash contributions	58.4%
Contributed services	35.0%
Fee revenue	6.1%

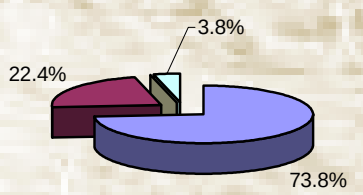
Support and Revenue



Expenses

Program Services:	
Humanitarian Aid/Reconstruction	73.8%
MicroFinance/Others	22.4%
Supporting Services	
General and Administrative	3.8%

Expenses



Donors

We gratefully acknowledge the donations and other contributions that make it possible to carry on our work in Central Asia. In addition to many individual donors, the following organizations have provided substantial monetary grants or gifts-in-kind during 2002:

Counterpart International
Deborah Heart & Lung Hospital
Food for the Hungry International
Geneva Global Foundation
GOAL Ireland
Habitat for Humanity International
International Organization for Migration
LDS Humanitarian Center
Northwest Medical Teams International
Tearfund
Stop Hunger Now
UN World Food Program
World Concern

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MISSION

JDA will assist in the transformational development of Central Asia through constructive interaction with individuals, groups, governments, and other organizations to promote and facilitate education and economic development, social well-being, physical and spiritual health, a just society, and restoration of ecological systems.

VISION

JDA provides holistic community development, education, health services, and humanitarian aid that result in equipping the nations for transformation.











JOINT DEVELOPMENT ASSOCIATES INTERNATIONAL